(Approved at August 20-21, 2026 Board of Trustees Meeting)

COLLEGE OF CHARLESTON
UNIVERSITY OF CHARLESTON, SC
Board of Trustees Meeting/Retreat Minutes
June 8-9, 2026

Wild Dunes Resort

Presiding:
Renee Romberger, Chair, Board of Trustees
Trustee Laurin Burch, Chair, Finance Committee
Trustee Matt Klein, Chair, Academic Affairs Committee

MONDAY, JUNE 8, 2026
9:00 a.m.

Board Members Present*: Trustees Laurin Burch, Beth Burke, Hank Futch, Darryl Fyall, Andy Gianoukos, Henrietta Golding, David Hay, Shawn Holland, Matt Klein, Renée Romberger (Chair), Penny Rosner, Brian Stern (9:53 a.m.), Steve Swanson (Vice Chair), Craig Thornton, Ricci Welch (Secretary), Derrick Williams and Neysa Williams*
Board Member(s) Absent*: Trustees Toya Pound and Tav Swarat*

President's Cabinet Present: *President Andrew Hsu, Suzanne Austin, Chuck Baker, Mark Berry, Alicia Caudill, Katarina Fjording, Jimmie Foster, Dan Frezza, Courtney Howard, Michelle McGrew, Ron Menchaca, Paul Patrick, Sasan Poureetezadi and Brad Weiland*
President's Cabinet Participating Via Zoom Video Conferencing*: Matt Roberts*

Other Attendees Present*: Joh-nette Brown, Betty Craig, Lee Goble, Mary Green, Jason Grimes, Alfred Hall, Liz Jurisich, Elizabeth Kassebaum, Lance Laidlaw, Kevin McCord, Trish Priest, Steve Schreiner, Dawn Willan and Jeff Woraratanadharm; Special Guests: Jeff Kallay (ECHO Delta), In-State Admissions Panelists, and Out-of-State Admissions Panelists*
Other Attendees Participating Via Zoom Video Conferencing*: Greg Fawcett (9:00 a.m.)*

(Only attending Board Members President Hsu, President's Cabinet, Board Office Staff, and others presenting or participating in the meetings are noted as attendees.)

BOARD OF TRUSTEES MEETING

Welcome/Call to Order

Chair Romberger called the meeting to order at 9:04 a.m. noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

BOT Meeting Policy
Chair Romberger noted that "In accordance with our BOT Meeting Policy, please be reminded that we follow Robert's Rules of Order, and the Chair recognizes Board members for comments. Others in attendance are asked not to address the Board in any fashion unless called upon by the Board Chair."

BOARD OF TRUSTEES MEETING RECESSESD
Chair Romberger recessed the Board meeting and turned it over to Trustee Burch for the Finance Committee Meeting.

FINANCE COMMITTEE MEETING
Committee members present: *Laurin Burch (Chair), Darryl Fyall (Vice Chair), Andy Gianoukos, Henrietta Golding, David Hay, Matt Klein, Brian Stern (9:53 a.m.), Steve Swanson, Craig Thornton, Derrick Williams, Renée Romberger (ex-officio), and Andrew Hsu (ex-officio, non-voting)*

Call to Order
Committee Chair Burch called the meeting to order at 9:05 a.m. noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

Approval of Minutes
The motion was made by Trustee Derrick Williams, and seconded by Trustee Craig Thornton, that the minutes of the May 20, 2026 Finance Committee Budget Workshop be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved.

Review of Proposed Fiscal Year 2026-2027 Annual Budget, Tuition and Fees
- Fiscal Year 2027 Proposed Budget Summary – *Paul Patrick*
  - Fiscal Year 2027 Tuition & Fee Changes
    - 0% Resident Tuition Increase
      (Tuition per Academic Year - $12,518 + $250 New Athletics Fee = $12,768 per Academic Year)
    - 2.5% Non-Resident Tuition Increase
      (Tuition per Academic Year - $39,344 + $250 New Athletics Fee = $39,594 per Academic Year)

Debt Management Presentation
Greg Fawcett, Managing Director of JLL Securities LLC, provided a high level overview of "Debt Management" as it relates to project essentiality and risk management.

Executive Session *(Only the Board of Trustees and President Hsu)*
The motion was made by Trustee Steve Swanson, and seconded by Trustee Derrick Williams, to go into Executive Session at 10:01 a.m. for "Receipt of legal advice where the legal advice relates to a pending, threatened, or potential claim or other matters covered by the attorney-client privilege"; "Discussion of negotiations incident to proposed contractual arrangements and proposed purchase/lease of property"; "Personnel matters – legal matters covered by attorney-client privilege"; and "Discussion of trade secrets (Section 30-4-40) where public disclosure would expose commercially valuable plans, marketing services and competitive information." All in favor.

<u>Motion to Leave Executive Session</u>
The motion was made by Trustee Derrick Williams, and seconded by Trustee Steve Swanson, to leave Executive Session at 10:15 a.m. All in favor. No action was taken in Executive Session.

<u>Motion to Approve Resolution on Tuition and Fees and Budget for Fiscal Year 2026-2027</u>
Upon careful review of all of the associated issues, the Administration recommends the Board of Trustees make a motion to approve the Resolution on "Tuition and Fees and Budget for Fiscal Year 2026-2027."

The motion was made by Trustee Matt Klein, and seconded by Trustee Brian Stern, that the Resolution on "Tuition and Fees and Budget for Fiscal Year 2026-2027" be approved. The Chair called for the yeas and nays, and the motion was unanimously approved. All ten Finance Committee members were present and voted in favor of the Resolution.

COLLEGE OF CHARLESTON
RESOLUTION OF THE BOARD OF TRUSTEES
ON
TUITION AND FEES
AND BUDGET FOR FISCAL YEAR 2026-2027

As Approved and Recommended by the
Finance Committee
June 9, 2026

WHEREAS, College management has presented the Board separate documents, entitled the College of Charleston 2026-2027 Proposed Budget and the College of Charleston 2026-2027 Fees (collectively referred to in this Resolution as the "Proposed Budget and Fees") that are included herein by this reference;

WHEREAS, the Proposed Budget and Fees contain recommendations regarding adjustments to student tuition and fees as well as a College budget for the 2026-2027 Fiscal Year;

WHEREAS, College management is of the opinion that the proposed budget and its tuition and fee recommendations for the 2026-2027 Fiscal Year are reasonable given the impact of current enrollments and legislatively initiated salary and retirement increases, and fully consistent with the need to maintain elements of the College's Strategic Plan and to meet the operational and deferred capital needs of the College, while taking into account the effect on its students and families, and the College's tuition level relative to other public institutions of higher education in the State; and

WHEREAS, the Board of Trustees instructs the Administration to continue efforts to review program costs and strive for improved efficiencies.

NOW THEREFORE, BE IT ---

RESOLVED, that for the 2026-2027 Fiscal Year, College management is hereby authorized and directed to set undergraduate and graduate tuition and fees for each semester in the following amounts:
1. $6,259, for resident undergraduate students;
2. $19,672, for nonresident undergraduate students; and

RESOLVED, that for the 2026-2027 Fiscal Year, College management is hereby authorized to assess student fees in the amounts presented to the Board in the Proposed Budget and to implement the proposed budget contained therein; and

RESOLVED, that the College continue its review of program costs and efficiencies; and

RESOLVED, that the College provide timely notice to students and student applicants of the tuition and fees for the 2026-2027 Fiscal Year.

Motion to Approve Appointment of Paul Patrick as Executive Vice President for Business Affairs and Chief Operating Officer with a salary of $320,000

Upon careful review of all of the associated issues, the Administration recommends the Board of Trustees make a motion to approve the appointment of Paul Patrick as Executive Vice President for Business Affairs and Chief Operating Officer with a salary of $320,000.

The motion was made by Trustee Derrick Williams, and seconded by Trustee Matt Klein, that the appointment of Paul Patrick as Executive Vice President for Business Affairs and Chief Operating Officer with a salary of $320,000 be approved. The Chair called for the yeas and nays, and the motion was unanimously approved.

Motion to Adjourn

The motion was made by Trustee Derrick Williams, and seconded by Trustee Brian Stern, that the Finance Committee meeting be adjourned at 10:24 a.m. All in favor.

ACAEMIC AFFAIRS COMMITTEE MEETING

Committee members present: *Matt Klein (Chair), Darryl Fyall, Henrietta Golding, Penny Rosner, Brian Stern, Ricci Welch, Neysa Williams, Renee Romberger (ex-officio), Andrew Hsu (ex-officio, non-voting)*

Committee member(s) absent: *Trustee Toya Pound (Vice Chair)*

Call to Order

Committee Chair Klein called the meeting to order at 10:25 a.m. noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

New Program Proposals

Provost Suzanne Austin and Dean Steve Schreiner (School of Engineering, Computing and Mathematics) presented two new proposed degree programs for the Board's approval – B.S. in Mechanical Engineering (ME) and B.S. in Biomedical Engineering (BME).

Motion to Approve New Program Proposals

Upon careful review of all of the associated issues, the Administration recommends the Board of Trustees make a motion to approve two new engineering programs – B.S. in Mechanical Engineering and B.S. in Biomedical Engineering.

The motion was made by Trustee Ricci Welch, and seconded by Trustee Neysa Williams, that the two new program proposals, B.S. in Electrical Engineering and B.S. in Biomedical Engineering be approved as presented. The Chair called for the yeas and nays, and the motion was adopted. All in favor.

Motion to Adjourn

The motion was made by Trustee Darryl Fyall, and seconded by Trustee Penny Rosner, that the Academic Affairs Committee meeting be adjourned at 10:35 a.m. All in favor.

BOARD OF TRUSTEES MEETING RECONVENED

Committee Resolutions/Motions for Board Action

The Academic Affairs Committee and the Finance Committee met earlier this morning, and there is one motion from the Academic Affairs Committee and two motions from the Finance Committee for action by the Board.

Academic Affairs Committee

The Academic Affairs Committee moves that the Board approve two new program proposals, B.S. in Electrical Engineering and B.S. in Biomedical Engineering. The chair called for the yeas and nays, and the motion passed. All in favor.

Finance Committee

The Finance Committee moves that the Board approve the Resolution on "Tuition and Fees and Budget for Fiscal Year 2026-2027". The chair called for the yeas and nays, and the motion passed. All in favor.

The Finance Committee moves that the Board approve the appointment of Paul Patrick as Executive Vice President for Business Affairs and Chief Operating Officer with a salary of $320,000. The chair called for the yeas and nays, and the motion passed. All in favor.

Executive Session

The motion was made by Trustee Steve Swanson, and seconded by Trustee Derrick Williams, to go into Executive Session at 10:36 a.m. for the "Receipt of legal advice where the legal advice relates to a pending, threatened, or potential claim or other matters covered by the attorney-client privilege"; "Discussion of negotiations incident to proposed contractual arrangements and proposed purchase/lease of property regarding proposed construction, expansion, provision of services and land acquisition"; and "Discussion of trade secrets where public disclosure would expose commercially valuable plans, marketing services and competitive information". All in favor.

Motion to leave Executive Session

The motion was made by Trustee Derrick Williams, and seconded by Trustee Steve Swanson, to come out of Executive Session at 3:48 p.m. All in favor. No action was taken in Executive Session.

Board of Trustees Meeting Recessed until tomorrow morning at 9:00 a.m.

TUESDAY, JUNE 9, 2026

Board Members Present: *Trustees Beth Burke, Hank Futch, Darryl Fyall, Andy Gianoukos, Henrietta Golding, David Hay, Shawn Holland, Matt Klein, Renée Romberger (Chair), Penny Rosner, Brian Stern (9:15 a.m.), Steve Swanson (Vice Chair), Craig Thornton, Ricci Welch (Secretary), Derrick Williams and Neysa Williams*
Board Member(s) Absent: *Trustees Laurin Burch, Toya Pound and Tav Swarat*

President's Cabinet Participating in-person: *President Andrew Hsu, Suzanne Austin, Chuck Baker, Mark Berry, Alicia Caudill, Katarina Fjording, Jimmie Foster, Courtney Howard, Michelle McGrew, Ron Menchaca, Paul Patrick, Sasan Poureetezadi and Brad Weiland*
President's Cabinet Absent: *Dan Frezza and Matt Roberts*

Other Attendees Present: *Joh-nette Brown, Meredith Chance, Betty Craig, Lee Goble, Mary Green, Alfred Hall, Liz Jurisich, Elizabeth Kassebaum, Lance Laidlaw, Kevin McCord, Trish Priest and Jeff Wararatanadharm; Special Guests: Jeff Kallay (ECHO Delta), In-State Panel Members, and Out-of-State Panel Members*

Board Meeting Reconvened

Chair Romberger reconvened the meeting at 9:02 a.m. and welcomed everyone attending the meeting this morning.

Trustee Neysa Williams' Gift Presentation

Chair Romberger recognized Trustee Neysa Williams for her service as a member of the Board of Trustees:

"Trustee Neysa N. Williams has served with distinction as a member of the College of Charleston Board of Trustees from July 2022 through June 2026.

We express our deepest gratitude and sincere appreciation to Neysa for her exemplary service and outstanding leadership as the first Chair of the newly established Student Success Committee; Chair of the Access, Equity, and Inclusion Committee, while also contributing her expertise and insight as a member of the Budget, Finance and Facilities Committee; Audit and Governance Committee; Student Affairs and Athletics Committee; Academic Affairs Committee; and Advancement Committee; and for her extraordinary leadership, motivation, and organizational skills through her direction of the Board of Trustees Retreat team-building initiatives.

And finally, for her unwavering commitment to the mission and future of the College of Charleston."

Also, Chair Romberger presented Trustee Williams with a wrapped gift and read the wording on the pewter platter.

"Neysa N. Williams, on behalf of a grateful College, we thank you for your dedicated service as a member of the College of Charleston Board of Trustees, 2022-2026.

Your generosity of time, spirit and wisdom contributed significantly to the present and future success of the College of Charleston."

[President Hsu and Meredith Chance joined Chair Romberger and Trustee Williams for a photo.]

Community Engagement Council Update/Project 205/106 Coming Street

Courtney Howard provided an update on the work of the Community Engagement Council (CEC) since her last report in March.

Courtney reminded everyone that the Community Engagement Council (CEC) is intended to provide recommendations on archaeology and research, reinterment, and memorialization and interpretation. Also, the CEC is comprised of members representing a range of backgrounds, perspectives and experiences.

She shared an overview of the CEC's work, with emphasis on how their feedback has made an impact.

"In December, the CEC learned about Ground Penetrating Radar and the differences between 2-dimensional and 3-dimensional GPR surveys from faculty member Scott Harris. Based on what they learned, the CEC recommended that the College conduct a 3D GPR survey prior to land disturbance. As you know, a 2D GPR survey was done prior to the College's acquisition of the property and another 2D GPR is planned after the YWCA building is demolished and overburden is removed. The addition of the 3D GPR prior to land disturbance was in direct response to the CEC's recommendation. That survey was conducted in February by Dr. Scott Harris with assistance from a few of his students. There were several CEC members onsite as observers. Dr. Harris provided a preliminary review of his findings, which are inconclusive. A full report is expected later this month.

The CEC has consistently raised questions about other sites that were considered and what makes 106 Coming Street the most viable option for the residence hall project. In January, Paul Patrick provided a detailed presentation of sites that had been considered over the last 10 years. For each location, he explained the challenges—whether purchase price, insufficient density, cost per bed, sold to another buyer more quickly, or other factors—resulting in the non-selection of that site.

In February, assistant professor of anthropology, Sarah Platt, and Grant Gilmore, director of the historic preservation and community planning program, gave an Archaeology 101 primer. Also in that meeting, the CEC wanted more information about the financial decision making that led to 106 Coming Street being chosen as the site of the residence hall project. As a follow-up to Paul's presentation in January, the CEC requested additional cost-benefit details, which were provided. Since then, there has been some discussion about whether an independent comparative financial analysis would be useful.

In February, and in response to the Board's January resolution directing the College to move forward with the project, members of the CEC drafted a statement on meaningful engagement, which I shared with you during my last update.

During their March meeting, the CEC voted to expand Native American representation on the Council, beginning with the Muscogee (Creek) Nation.

In the April meeting, the CEC requested that the Board clarify its January resolution to reflect that meaningful descendant and community engagement (a) is ongoing through all phases of review and planning and (b) should be capable of materially affecting the project's process and outcome. I shared that request with Chair Romberger who said that the Board would respond.

During that same meeting, the CEC expressed ongoing frustration that the College has continued to submit documents to regulatory agencies that the CEC had not been given the opportunity to give feedback on, let alone see, prior to submission. In response, the College has revised portions of the submission process so that some submissions are now sent to the CEC concurrent with DES and SHPO. Additionally, a formal work plan amendment process has been established to allow plans to evolve in response to new findings, consultation, and ongoing review. Some technical reports must first undergo regulatory review before being distributed to the CEC.

There was also concern that CEC's feedback was not represented in meetings between the College and regulatory agencies. As a result, one of the three CEC facilitators now participates in meetings between the College and DES/SHPO.

Finally in April, the CEC formally agreed to request that the College undertake an independently reviewed comparative site analysis. The College declined, saying site-selection and feasibility reviews had already been provided an that the broader question of site selection falls outside of the CEC's scope.

In May, the CEC met with architects from Liollio to review conceptual drawings for commemoration and memorialization and give feedback. Some of the feedback received included a recommendation that the College take responsibility for updating the broader community about the project status and that Liollio not rely on the CEC as its sole source of community engagement. In response, the College and Liollio planned an interactive charrette to share examples of other projects involving sites with similar history, conceptual drawings, and general project updates. That charrette was held last Tuesday in Berry Hall. Attendance was fair and Liollio will incorporate feedback into their conceptual designs and then reshare with the CEC later this month. What Liollio shares with the CEC is expected to be what is presented to the BAR in early July.

The CEC's June meeting was intended to include a review of the most recent work plan revisions. What dominated the meeting was concerns that the College is not sufficiently adhering to established policy concerning the disturbance of burial sites. The Advisory Council on Historic Preservation, in Principle 2 of its burial policy, says that 'disturbing or disinterring burial sites, human remains, or funerary objects, when not requested by descendants, associated Indian Tribes or Native Hawaiian Organizations, or required by applicable law or regulation, should not be pursued unless there are no alternatives available and only after consultation with descendants or associated communities and fully considered avoidance of impact and preservation in place.'

"The CEC takes issue with the College's characterization that 106 Coming is the best alternative, which conflicts with Principle 2's expectation of no alternative.

Additionally, the CEC does not consider itself to represent the descendant community, so the College is urged to go out and find the descendant community to establish meaningful engagement and consultation with that body.

The CEC wonders if there is a dollar amount at which the College will determine that the combined cost of archaeology, exhumation, reinterment, commemoration, and any associated delays is simply too high.

The group encourages the Board to consult with specialists in the field who have worked on similar projects and can offer experience-based insights on timeline, cost, and unanticipated challenges.

Finally, here is where CEC's input is most desired:
- Pre-disturbance ritual(s) to honor the sanctity of the site
- Funeral home recommendations to handle remains as they are found
- Commemoration/memorialization design concepts
- Community feedback from summer 2026 design charrettes and input survey"

<u>Strategic Plan/Dashboard Updates</u>
President Hsu spoke briefly regarding changes to the Carnegie Classification System – R2 Status by 2029.

Next step up – opportunity to move to the next level – from Master's Degree to Doctorate.
In the next three years, we need to better understand and determine if we need to adjust our goal. Scott Kissau, new Dean of the Graduate School and Associate Provost for Research, will be here on July 1.

He introduced Alicia Caudill, Suzanne Austin and Paul Patrick to give Strategic Plan/Dashboard Updates.

Alicia Caudill – Pillar One: Student Success Metrics
Suzanne Austin – Pillar Two: Academic Distinction Metrics
Paul Patrick – Pillar Three: Employee Success Metrics

<u>Executive Session #1</u> (*BOT, President Hsu, President's Cabinet, Trish Priest, Alfred Hall, Lee Goble, Jeff Kallay, Board Staff and IT Staff)*
The motion was made by Trustee Brian Stern, and seconded by Trustee Craig Thornton, to go into Executive Session at 10:01 a.m. for the purpose of "Receipt of legal advice where the legal advice relates to a pending, threatened, or potential claim or other matters covered by the

attorney-client privilege"; "Discussion of negotiations incident to proposed contractual arrangements and proposed purchase/lease of property"; "Employee records – legal matters and executive contract negotiations – personnel matters"; "Personnel matters – legal matters covered by attorney-client privilege"; and "Discussion of trade secrets (Section 30-4-40) where public disclosure would expose commercially valuable plans, marketing services and competitive information as it relates to enrollment." All in favor.

Lunch at 12:14 p.m.

Executive Session #2 (*Board of Trustees only)*

Motion to leave Executive Session

The motion was made by Trustee Craig Thornton, and seconded by Trustee Ricci Welch, to come out of Executive Session at 1:45 p.m. All in favor. No action was taken in Executive Session.

Motion to Adjourn

The motion was made by Trustee Derrick Williams, and seconded by Trustee Shawn Holland, to adjourn the Board meeting at 1:45 p.m. All in favor.