

(Approved at October 18, 2019 Board of Trustees Meeting)

COLLEGE OF CHARLESTON
UNIVERSITY OF CHARLESTON, SC
Board of Trustees Meetings
Randolph Hall Boardroom/Alumni Hall¹
August 8-9, 2019

Presiding:

Trustee Ricci Welch, Chair of Academic Affairs Committee
Trustee Randy Lowell, Chair of Budget & Finance, Facilities & IT Committees
Trustee Chuck Baker, Chair of Student Affairs & Athletics Committees
Trustee Steve Swanson, Chair of Development, Alumni Affairs & Govt. Affairs &
External Relations
David M. Hay, Chair of the Board of Trustees

THURSDAY, AUGUST 8, 2019
8:30 a.m.

ACADEMIC AFFAIRS COMMITTEE MEETING – Randolph Hall Boardroom

Academic Affairs Committee Members – Ricci L. Welch (Chair), Penny S. Rosner (Vice Chair), R. McLaurin Burch, John H. Busch, Demetria Noisette Clemons, L. Cherry Daniel, Toya D. Pound, Renée B. Romberger, August G. Swarat II (Tav), Craig C. Thornton, David M. Hay (ex officio), Andrew T. Hsu (ex officio, non-voting)

Committee Members Absent – Trustees Toya D. Pound and Renée B. Romberger

Additional Board Members Present – Trustees Charles J. Baker (Chuck), Elizabeth M. Burke (Beth), Henry A. Futch, Jr. (Hank), Henrietta U. Golding, David M. Hay, Shawn M. Holland, Randolph R. Lowell (Randy), Brian J. Stern, Steven D. Swanson (Steve) and John B. Wood, Jr.

Others Present – President Andrew Hsu, Mariah Cherniss (Blue Beyond Strategic Planning Consultant), Mary Hettinger (Blue Beyond Gov. Consultant), Elizabeth Kassebaum (Exec. Sec. to the BOT & VP for College Projects), Angela Mulholland (Gen. Counsel), Paul Patrick (Chief of Staff) and Fran Welch (Interim Provost/Exec. VP, Acad. Affairs)

Call to Order

Committee Chair Ricci Welch welcomed everyone, including members of the Academic Affairs Committee and Mariah Cherniss and Mary Hettinger, Blue Beyond Governance Consultants, for the Strategic Planning Session during Executive Session, and asked for a moment of silence for Trustee Renée Romberger's Family on the passing of her husband, Randy.

¹In accordance with requirements of the S. C. Freedom of Information Act, news media was notified of the time, location, and agenda for this meeting.

Committee Chair Welch reminded everyone that for the purpose of today's committee meetings, there will be joint committee meetings with designated temporary committee membership within the Joint Committees.

She called the meeting to order at 8:30 a.m. in the Randolph Hall Boardroom noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

Approval of Minutes

The motion was made by Trustee Cherry Daniel, and seconded by Trustee Craig Thornton, that the minutes of the April 11, 2019 Academic Affairs Committee Meeting be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved.

Executive Session

The motion was made by Vice Chair Demetria Clemons, and seconded by Trustee Craig Thornton, to enter Executive Session for the following purpose: (1) Discussion of trade secrets (Section 30-4-40) where public disclosure would expose commercially valuable plans, marketing services, and competitive information. All in favor.

The motion was made by Trustee John Busch, and seconded by Trustee Craig Thornton, to come out of Executive Session and resume regular session at 9:48 a.m. All in favor.

Committee Chair Welch noted for the record that no action was taken during Executive Session.

Public Session – Alumni Hall

Others Present – President Andrew Hsu, Michaela Abbott (Staff Asst. to the BOT), Michael Adeyanju (Director, Exec. Communications), Melantha Ardrey (Director, Residence Life/Chair, Staff Adv. Comm. to the Pres.), Mary Bergstrom (Univ. Registrar and Asst. Provost), Mark Berry (VP, Div. of Marketing and Communications), Divya Bhati (Assoc. VP, Inst. Effectiveness), Alicia Caudill (Exec. VP, Stud. Affairs), Betty Craig (Exec. Asst. to the BOT), John Curtis (IT Support), Lynne Ford (Assoc. VP, Acad. Experience), Jimmie Foster (VP, Enrollment Planning), Godfrey Gibbison (Dean, SPS and Interim Dean, Grad. School), Dan Greenberg (Chair, Psychology Dept.), Renard Harris (Assoc. VP/Chief Diversity Officer), Courtney Howard (Interim Dean, EHHP), Tim Johnson (Dean, LCWA), Elizabeth Kassebaum, Gibbs Knotts (Interim Dean, HSS), Simon Lewis (Speaker of the Faculty/Prof., Eng. Dept./Director, African Studies), Michelle McGrew (Exec. Asst. to the Provost), John Morris (VP, Facilities Mgmt.), Paul Patrick (Chief of Staff), Ed Pope (Interim Exec. VP, Bus. Affairs/VP, Human Resources), Matt Roberts (Director of Athletics), Alan Shao (Dean, SOB), Mark Staples (Chief Info. Officer/Senior VP), Chris Tobin (Exec. VP, Inst. Advancement), Sebastian van Delden (Interim Dean, SSM), Fran Welch (Interim Provost/Exec. VP, Acad. Affairs) and Dawn Willan (Interim Senior VP, Fiscal Services/Controller)

Committee Chair Welch turned the meeting over to Interim Provost Fran Welch for the Provost's Report.

Provost's Report

Interim Provost Fran Welch presented a number of preliminary reports:

- (1) Total Undergraduate Degrees Awarded by Academic Year
- (2) Total Graduate Degrees Awarded by Academic Year
- (3) New Faculty Data

Speaker of the Faculty Report

Simon Lewis, Speaker of the Faculty, spoke briefly regarding his goal as Speaker to increase campus communication and support the Strategic Plan.

Chair of the Staff Advisory Committee to the President Report

Melantha Ardrey, Chair of the Staff Advisory Committee to the President, delivered a brief report on behalf of the staff.

Motion to Adjourn

The motion was made by Trustee Craig Thornton, and seconded by Trustee Tav Swarat, that the Academic Affairs Committee meeting be adjourned at 10:26 a.m. All in favor.

JOINT MEETING OF BUDGET AND FINANCE, FACILITIES AND INFORMATION TECHNOLOGY COMMITTEES – Alumni Hall

Trustee Randy Lowell chaired the temporarily-designed committee membership for this Joint Committee Meeting.

Budget & Finance Committee Members – Trustees Randy Lowell (chair); Beth Burke; Demetria Clemons; Henrietta Golding; David Hay, *ex officio*; Andrew Hsu, *ex officio*, non-voting

Facilities Committee Members – Trustees John Wood (chair); Shawn Holland; Renée Romberger; David Hay, *ex officio*; Andrew Hsu, *ex officio*, non-voting

Information Technology Committee Members – Trustees Chuck Baker (chair); Brian Stern; Steve Swanson; David Hay, *ex officio*; Andrew Hsu, *ex officio*, non-voting

Additional Board Members Present – Trustees Laurin Burch, John Busch, Cherry Daniel, Hank Futch, Penny Rosner, Tav Swarat, Craig Thornton and Ricci Welch

Additional Board Members Absent – Trustees Toya Pound and Renée Romberger

Others Present – President Andrew Hsu, Michaela Abbott, Michael Adeyanju, Melantha Ardrey, Mary Bergstrom, Mark Berry, Divya Bhati, Alicia Caudill, Betty Craig, John Curtis, Lynne Ford, Jimmie Foster, Godfrey Gibbison, Dan Greenberg, Renard Harris, Courtney Howard, Tim Johnson, Elizabeth Kassebaum, Gibbs Knotts, Simon Lewis, Michelle McGrew, John Morris, Amy Orr (Director, Business and Auxiliary Services), Paul Patrick, Ed Pope, Matt Roberts, Alan Shao, Mark Staples, Chris Tobin, Sebastian van Delden, William Veal, Fran Welch and Dawn Willan

Call to Order

Committee Chair Randy Lowell called the meeting to order at 10:27 a.m. in Alumni Hall noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

Approval of Minutes

The motion was made by Trustee Chuck Baker, and seconded by Vice Chair Demetria Clemons, that the minutes of the April 11, 2019 Budget and Finance Committee, Facilities Committee, and Information Technology Committee Meetings be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved.

Resolution to Approve Special Tuition and Fee Structure for BPS

Committee Chair Lowell reviewed the Resolution for the School of Professional Studies regarding a Special Tuition and Fee Structure. He asked for unanimous consent to dispense with the reading of the Resolution since all Board members were provided with a copy of the Resolution for review prior to the meeting. [copies also at places and on screen.] **The motion was made by Trustee John Wood, and seconded by Trustee Chuck Baker, to approve the “School of Professional Studies – Special**

Tuition and Fee Structure” Resolution as presented. The Chair called for the yeas and nays, and the motion passed – the Resolution was adopted and approved.

Chair Lowell turned the meeting over to Ed Pope, VP of Human Resources and Interim Executive VP for Business Affairs, to begin the presentations. He introduced the following:

- Enrollment Update – Jimmie Foster
- IT Update – Mark Staples
- Facilities Update – John Morris
- FY19 End-of-year Budget/Budget Structure – Dawn Willan

Executive Session – Randolph Hall Boardroom

The motion was made by Trustee John Wood, and seconded by Trustee Steve Swanson, to enter Executive Session for the following purpose: (1) Discussion of trade secrets (Section 30-4-40) where public disclosure would expose commercially valuable plans, marketing services, and competitive information. All in favor.

[Board of Trustees, President Hsu, Paul Patrick, Angela Mulholland, Elizabeth Kassebaum and Bill Decatur, VP of Finance and Business Operations, Chief Financial Officer and Treasurer at Wayne State Univ.]

The motion was made by Trustee John Wood, and seconded by Trustee Steve Swanson, to come out of Executive Session and resume regular session at 1:20 p.m. All in favor.

Chair Lowell noted for the record that no action was taken during Executive Session.

Motion to Adjourn

The motion was made by Trustee John Wood, and seconded by Trustee Steve Swanson, that the Joint Meeting of the Budget and Finance, Facilities and Information Technology Committees be adjourned at 1:20 p.m. All in favor.

JOINT MEETING OF STUDENT AFFAIRS AND ATHLETICS COMMITTEES – Alumni Hall

Trustee Chuck Baker chaired the temporarily-designed committee membership for this Joint Committee Meeting.

Student Affairs Committee Members – Trustees Chuck Baker (chair); Demetria Clemons; Hank Futch; Randy Lowell; Toya Pound; David Hay, ex officio; Andrew Hsu, ex officio, non-voting

Athletics Committee Members – Trustees Shawn Holland (chair); Renée Romberger; Penny Rosner; Craig Thornton; Ricci Welch; David Hay, ex officio; Andrew Hsu, ex officio, non-voting

Committee Members Absent – Trustees Toya Pound (Student Affairs Committee) and Renée Romberger (Athletics Committee)

Additional Board Members Present – Trustees Beth Burke, Laurin Burch, John Busch, Cherry Daniel, Henrietta Golding, David Hay, Brian Stern, Steve Swanson, Tav Swarat and John Wood

Others Present – President Andrew Hsu, Michaela Abbott, Michael Adeyanju, Debye Alderman (Executive Director, Finance and Admin./Assist. Treasurer, CofC Foundation), Melantha Ardrey, Jerry Baker (Exec. Director, Cougar Club), Vince Benigni (Prof., Communication Dept./Faculty Senate Athletics Rep.), Mark Berry, Divya Bhati, Alicia Caudill, Betty Craig, John Curtis, Jimmie Foster, Renard Harris, George Hicks (Pres., Student Govt. Assoc.), Shirley Hinson (Director, Govt. Relations), Karen Jones (Director, Alumni Communications), Elizabeth Kassebaum, Rachel Kim (Pres., Student-Athlete Advisory Committee), Laura Lageman (Senor Assoc. Athletics Director), Simon Lewis, John

Morris, Angela Mulholland, Amy Orr, Paul Patrick, Ann Pryor (VP, Alumni Affairs), Matt Roberts, Chris Tobin, Sebastian van Delden, Fran Welch and Michael Zinn (Pres., Grad. Student Assoc.)

Call to Order

Committee Chair Chuck Baker called the meeting to order at 1:26 p.m. in Alumni Hall noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

Approval of Minutes

The motion was made by Trustee Ricci Welch, and seconded by Trustee Penny Rosner, that the minutes of the April 11, 2019 Student Affairs Committee and Athletics Committee Meetings be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved.

Committee Chair Baker turned the meeting over to Alicia Caudill, Executive VP for Student Affairs, for reports, spotlights and discussion items. She introduced the following students to provide reports:

- George Hicks, President of the Student Government Association
- Michael Zinn, President of the Graduate Student Association
- Rachel Kim, President of the Student-Athlete Advisory Committee

Additional reports/updates

- Dr. Renard Harris, Chief Diversity Officer
- Melantha Ardrey, Director of Residence Life
- Matt Roberts, Director of Athletics

In closing, Alicia Caudill played a video clip from President Hsu's surprise birthday celebration in his office on July 16.

Motion to Adjourn

The motion was made by Trustee Craig Thornton, and seconded by Trustee Shawn Holland, that the Joint Meeting of the Student Affairs and Athletics Committees be adjourned at 2:24 p.m. All in favor.

JOINT MEETING OF DEVELOPMENT, ALUMNI AFFAIRS AND GOVERNMENTAL AFFAIRS AND EXTERNAL RELATIONS COMMITTEES – Alumni Hall

Trustee Steve Swanson chaired the temporarily-designed committee membership for this Joint Committee Meeting.

Development Committee Members – Trustees Steve Swanson (*chair*); Laurin Burch; Beth Burke; Hank Futch; David Hay, *ex officio*; Andrew Hsu, *ex officio, non-voting*

Alumni Affairs Committee Members – Trustees John Busch (*chair*), Henrietta Golding, and Brian Stern; David Hay, *ex officio*; Andrew Hsu, *ex officio, non-voting*

Governmental Affairs and External Relations Committee Members – Trustees Cherry Daniel (*chair*), Tav Swarat, John Wood; David Hay, *ex officio*; Andrew Hsu, *ex officio, non-voting*

Additional Board Members Present – Trustees Chuck Baker, Demetria Clemons, David Hay, Shawn Holland, Randy Lowell, Penny Rosner, Craig Thornton and Ricci Welch

Additional Board Members Absent – Trustees Toya Pound and Renée Romberger

Others Present – President Andrew Hsu, Michaela Abbott, Debye Alderman, Jerry Baker, Mark Berry, Divya Bhati, Alicia Caudill, Betty Craig, John Curtis, Jimmie Foster, Renard Harris, Shirley Hinson, Karen Jones, Elizabeth Kassebaum, Simon Lewis, John Morris, Amy Orr, Paul Patrick, Ann Pryor, Matt Roberts, Chris Tobin, Sebastian van Delden, Fran Welch and Michael Zinn

Call to Order

Committee Chair Steve Swanson called the meeting to order at 2:25 p.m. in Alumni Hall noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

Approval of Minutes

The motion was made by Trustee John Busch, and seconded by Trustee Cherry Daniel, that the minutes of the April 11, 2019 Development Committee, Alumni Affairs Committee and Governmental Affairs and External Relations Committee Meetings be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved.

Reports

Committee Chair Swanson turned the meeting over to Chris Tobin, Executive VP for Institutional Advancement and Executive Director of the College of Charleston Foundation, for introduction of presentations.

FY 2019 Fundraising Report – Chris Tobin

Governmental Affairs Report – Shirley Hinson

Marketing and Communications Report – Mark Berry

Motion to Adjourn

The motion was made by Trustee Cherry Daniel, and seconded by Trustee Henrietta Golding, that the Joint Meeting of the Development, Alumni Affairs and Governmental Affairs and External Relations Committees be adjourned at 3:01 p.m. All in favor.

JOINT MEETING OF EXECUTIVE AND AUDIT AND GOVERNANCE COMMITTEES – Alumni Hall

Chair Hay chaired the temporarily-designed committee membership for this Joint Committee Meeting.

Executive Committee Members – Trustees David Hay (chair); Demetria Clemons (Vice Chair); Renée Romberger (Secretary); Ricci Welch; and John Wood

Audit and Governance Committee Members – Trustees Henrietta Golding (chair); Laurin Burch; Beth Burke; Steve Swanson; and John Wood

Committee Member(s) Absent – Trustee Renée Romberger (Executive Committee)

Additional Board Members Present – Trustees Chuck Baker, John Busch, Cherry Daniel, Hank Futch, Shawn Holland, Randy Lowell, Penny Rosner; Brian Stern, Tav Swarat and Craig Thornton

Additional Board Members Absent – Trustee Toya Pound

Others Present – President Andrew Hsu, Michaela Abbott, Mark Berry, Divya Bhati, Betty Craig, John Curtis, Elizabeth Kassebaum, Simon Lewis, Angela Mulholland, Paul Patrick, Mark Staples, Sebastian van Delden, Fran Welch and Michael Zinn

Call to Order

Chair Hay called the meeting to order at 3:02 p.m. in Alumni Hall noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

Approval of Minutes

The motion was made by Vice Chair Demetria Clemons, and seconded by Trustee Ricci Welch, that the minutes of the June 21, 2019 Special Meeting of the Executive Committee and the Audit

and Governance Committee be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved.

Motion to Approve Recommendation of Revised Bylaws to Full Board for Consideration and Review

Following review and discussion of the bylaws amendments, the motion was made by Trustee Henrietta Golding, and seconded by Trustee John Wood, recommending the revised bylaws to the full board for consideration and review with vote to be at the October Board meeting. The Chair called for the yeas and nays, and the motion passed.

Motion to Adjourn

The motion was made by Trustee John Wood, and seconded by Trustee Ricci Welch, that the Joint Meeting of the Executive and Audit and Governance Committees be adjourned at 3:43 p.m. All in favor.

FRIDAY, AUGUST 9, 2019

9:00 a.m.

Executive Session – Randolph Hall Boardroom

Board Members Present – Trustees Chuck Baker, Laurin Burch, Beth Burke, John Busch, Demetria Clemons, Cherry Daniel, Hank Futch, Henrietta Golding, David Hay (chair), Shawn Holland, Randy Lowell, Penny Rosner, Brian Stern, Steve Swanson, Tav Swarat, Craig Thornton, Ricci Welch and John Wood

Board Member(s) Participating by Conference Call – Trustee Renée Romberger

Board Member(s) Absent – Trustee Toya Pound

Others Present – Mark Berry, Alicia Caudill, Jimmie Foster, Renard Harris, Elizabeth Kassebaum, Jessie Kirchner (Partner, Thurmond, Kirchner and Timbes Law Firm), Angela Mulholland, Paul Patrick, Ed Pope, Matt Roberts, Chris Tobin and Fran Welch

Call to Order

Chair Hay welcomed everyone attending this portion of the Board Meeting this morning. He noted that he will call the meeting to order and then call for a motion to go into Executive Session. Following Executive Session, everyone will move to Alumni Hall for the public session portion of the meeting.

Chair Hay called the meeting to order at 9:00 a.m. noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

Executive Session

The motion was made by Trustee Randy Lowell, and seconded by Trustee John Busch, to go into a single Executive Session, to be attended by all Board members and by such members of college management who at any given time are asked to attend that portion of Executive Session to take up the topic(s) then under consideration for the following purposes: (1) Legal Counsel will consult and provide legal advice on litigation, including actual and potential legal claims; (2) Discussion of negotiations incident to proposed contractual arrangements and proposed purchase/lease of property; (3) Contract Negotiations; and (4) Discussion of trade secrets (Section 30-4-40) where public disclosure would expose commercially valuable plans, marketing services, and competitive information. All in favor.

[Trustee Ricci Welch left the meeting at 11:00 a.m.]

The motion was made by Vice Chair Demetria Clemons, and seconded by Trustee John Busch, to come out of Executive Session at 11:18 a.m. All in favor.

Chair Hay noted for the record that no action was taken during Executive Session.

Public Session – Alumni Hall

Others Present – *President Andrew Hsu, Michaela Abbott, Michael Adeyanju, Melantha Ardrey, Mark Berry, Divya Bhati, Alicia Caudill, Betty Craig, John Douglass (President, Cougar Club), Jimmie Foster, Godfrey Gibbison, Rénard Harris, Shirley Hinson, Courtney Howard, Elizabeth Kassebaum, Jeff Kinard (Chair, Foundation Board), Simon Lewis, Todd Mc Nerney (Associate Dean, SOTA), John Morris, Angela Mulholland, Amy Orr, Paul Patrick, Ed Pope, Jonathan Ray (Director of Inst. Events and Chef Concierge), Michael Renault (Pres., CofC Alumni Assoc.), Matt Roberts, Alan Shao, Mark Staples, Chris Tobin, Sebastian van Delden, William Veal (Chair, Faculty Senate Budget Committee), David Watson (Trustee Emeritus) and Fran Welch. Also attending were John Curtis and Mike Ledford (Photographer)*

Chair Hay welcomed Trustee Emeritus David Watson; Jeff Kinard, Chair of the Foundation Board; Michael Renault, President of the Alumni Association; and John Douglass, President of the Cougar Club, to the meeting.

Approval of Minutes

It was moved by Trustee John Wood, and seconded by Vice Chair Demetria Clemons, that the minutes of the June 3-4, 2019 Board Meeting be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved.

Resolution to Approve Special Tuition and Fee Structure for BPS

Chair Hay noted that the Joint Meeting of the Budget and Finance, Facilities and IT Committees (B.F.F.I.T.) was held yesterday, and the Committee approved the “Resolution of the Board of Trustees for a Special Tuition and Fee Structure for BPS.” He asked for unanimous consent to dispense with reading of the Resolution. **The B.F.F.I.T. Committees moved that the Resolution to approve the Special Tuition and Fee Structure for BPS be adopted as presented. The Chair called for the yeas and nays, and the motion passed – the Resolution was adopted and approved.**

**COLLEGE OF CHARLESTON
RESOLUTION OF THE BOARD OF TRUSTEES
FOR A SPECIAL TUITION & FEE STRUCTURE FOR BPS**

August 9, 2019

WHEREAS, the College of Charleston has created academic programs designed to serve non-traditional student populations in the Charleston region;

WHEREAS, many of the country’s leading universities have recognized that this growing sector of students has unique needs and challenges and have adjusted programs, course format, and tuition rates to recognize their special circumstances; and

WHEREAS, the College of Charleston has similarly recognized the need to adjust programs for non-traditional students to better serve this constituency and to remain competitive in attracting these students to its programs and to the College;

NOW THEREFORE, be it –

RESOLVED that the Board hereby approves a special tuition and fee structure for students enrolled in the Bachelor of Professional Studies program at 75% of the Board-approved undergraduate per credit hour rate for the fall semester of 2020 and 80% of the Board-approved undergraduate per credit hour rate for the fall semester of 2021 and for each academic year thereafter; and

FURTHER RESOLVED that out-of-state students are eligible for this rate only if they were not enrolled at College of Charleston for a period of two (2) years prior to enrollment in the Bachelor of Professional Studies program; and

FURTHER RESOLVED that all other special course fees, library fees, technology fees, and other applicable fees to be applied according to such schedule.

Motion to Recommend Revised Bylaws to Full Board

Chair Hay noted that the Joint Meeting of the Executive and Audit and Governance Committees was held yesterday, and the Committee approved recommending the revised bylaws to the full Board for consideration and review with vote to be at the October Board meeting. **The Executive and Audit and Governance Committees moved that the Committees' recommendation to present the revised bylaws to the full Board for consideration and review with vote to be at October Board meeting be approved as presented. The Chair called for the yeas and nays, and the motion passed.**

Committee Chairs' Reports

- (1) Randy Lowell (Chair, Joint Meeting of Budget and Finance, Facilities, and IT Committees)
 - He received information reports yesterday.

- (2) Steve Swanson (Chair, Joint Meeting of Development, Alumni Affairs, and Governmental Affairs and External Relations Committees)
 - Beth Burke, member of the committee, reminded the Board of the 250th kick-off at the Alumni Board Gala on November 13. She advised everyone to get their tickets early because it is going to sell out this year.

- (3) Chuck Baker (Chair, Joint Meeting of Student Affairs and Athletics Committees)
 - Focus on students; report on upcoming arrival of students next week
 - Alicia Caudill noted that Convocation is Monday, August 19, and President Hsu asked that they add energy to the start of school – returning students, faculty and staff will line up on George Street and welcome new students as they walk in.

- (4) Henrietta Golding (Chair, Audit and Governance Committee)
 - Committee met yesterday and recommended that the draft bylaws be considered and reviewed by the full board and voted on at the October Board meeting.

President's Report

President Hsu's initial focus has been on the following areas and he reported activities in these areas:

- (1) Enrollment
- (2) Stewardship/Relationships
- (3) Student Interaction
- (4) External Engagement
- (5) Strategic Planning

Board Chair's Report

Chair Hay briefed the Board on a number of items:

- (1) The Board of Trustees received notice of a faculty tenure grievance which has been appealed to the Board of Trustees. In accordance with the Faculty/Administration Manual and consistent with our past practice, Chair Hay will forward the grievance to Trustee Ricci Welch, Chair of the Academic Affairs Committee. Trustee Welch will distribute the information to the Academic Affairs Committee, and the Committee will make a recommendation to the full Board at its October meeting regarding whether the Board should exercise its discretion to hear this appeal.
- (2) President Hsu will begin meeting with each Board member in the next few months. Elizabeth Kassebaum is contacting the Board members to schedule the meetings. Chair Hay will join as many of the meetings as his schedule permits.
- (3) Chair Hay encouraged all Board members to be present at Board meetings when their calendars permit. If they can't attend in person, he asked them to please try to call into the meeting. He noted that an informed and engaged Board is beneficial to our university and will be very important as Board members, faculty, staff, students, alumni and volunteer leaders go through this strategic planning process and map out the College's future.
- (4) We continue make progress on the plans for our 250th Anniversary Celebration. President Hsu and former Interim President Osborne have sent out letters to 40 individuals asking them to serve on the Board of Directors for our 250th. There will be a Board of Directors meeting in September.
- (5) President Hsu's inauguration will be on Friday, October 25, in Cistern Yard. Rain location will be TD Arena. Chair Hay invited 14 community and business leaders to serve on an Inauguration Committee. They will meet with our faculty and staff working group next week. Marketing and Communications team is currently building an inauguration website where everyone will be able to visit the website from a link that will be included in Chair Hay's message to the campus next week.
- (6) Legislative Reception will be held on Tuesday, February 11, 2020, 6:00 p.m., Palmetto Club, Columbia, SC.

Motion to Adjourn

The motion was made by Trustee Randy Lowell, and seconded by Trustee Chuck Baker, that the meeting be adjourned at 11:56 a.m. All in favor.

Group Photo with President Hsu on front steps of Randolph Hall

Board members assembled on front steps of Randolph Hall for a group photo with President Hsu.

